

MAIN THEMES AND TAKEAWAYS, 2017 BECDD STUDY TRIPS

THEME	CLEVELAND	BOSTON	INDIANAPOLIS	PHILADELPHIA
CITY GOVERNMENT ENGAGEMENT	STRONG CITY LEADERSHIP AND INITIATIVE & CREATIVE USE OF CDBG	CITY SUPPORT OF COMMUNITY DEVELOPMENT	CITY ENGAGEMENT IN OVERALL COMMUNITY DEVELOPMENT PROCESS	CITY LEADERSHIP W CDBG MINIMUMS & MULTIPLE CD-RELATED CDBG USES
RELATIONSHIPS/COMMON NARRATIVE AMONG THE DIVERSE STAKEHOLDERS	RELATIONSHIPS/TRUST AMONG THE STAKEHOLDERS UP AND DOWN THE SPECTRUM	LONG-STANDING RELATIONSHIPS AND TRUST AMONG STAKEHOLDERS	PUBLIC-PRIVATE PARTNERSHIPS ARE MAJOR; AND INCLUSION OF NON-TRADITIONAL PLAYERS: UNITED WAY CENTERS FOR WORKING FAMILIES, CHAMBER, BRD OF REALTORS	LONG-STANDING RELATIONSHIPS AMONG STAKEHOLDERS
PHILANTHROPY AND OTHER SUSTAINABILITY PRACTICES	PHILANTHROPY VERY COLLABORATIVE AND WORKS CLOSELY WITH CITY THROUGH A FORMAL FUNDING PROCESS	COMMUNITY INVESTMENT TAX CREDIT CREATES PREDICTABLE, LEVERAGABLE RESOURCES FOR THE WORK	FOUNDATION ALIGNMENT AND THE DEVELOPMENT OF CLEAR GOALS FOR NEIGHBORHOODS: GROW POPULATION, GROW INCOMES	PHILANTHROPY BELIEVES IN COMMUNITY DEVELOPMENT AND BOTTOM-UP RESIDENT PLANS; LONGER INVESTMENT PERIODS; TAX CREDIT PROGRAM LEVERAGES OTHER FUNDING
INTERMEDIARY LAYER	STRONG ENTITY (<u>CLEVELAND NEIGHBORHOOD PROGRESS</u>) SERVING AS ADVOCATE, COORDINATOR, CAPACITY BUILDER; WITH A CDFI SUBSIDIARY	VERY STRONG TRADE ASSOCIATION (MACDC) FOR POLICY ADVOCACY, PEER LEARNING AND CAPACITY BUILDING THROUGH MEL KING INSTITUTE	WEAK TRADE ASSOCIATION, BUT STRONGER LISC FUNCTIONING WITH "QUALITY OF LIFE" PLANS AS MAJOR INDICATOR OF CDC VALIDITY; NATIONAL RESOURCE CENTER A KEY PLAYER	VERY STRONG TRADE ASSOCIATION (PACDC) DOING ADVOCACY, COORDINATION, CAPACITY BUILDING AND STORY TELLING AND INDEPENDENT DESIGN COLLABORATIVE FOR PLANNING, DESIGN AND ADVOCACY
RESIDENT ENGAGEMENT AND EQUITY STRATEGIES	COMMUNITY ORGANIZING WAS CENTRAL TO HOW THE CD SYSTEM WAS DEVELOPED	COMMUNITY ORGANIZING IS CENTRAL TO COMMUNITY DEVELOPMENT HISTORY AND STRATEGY	EXISTENCE OF HOUSING TRUST FUND	EXISTENCE OF HOUSING TRUST FUND
COMMUNITY DEVELOPMENT STRATEGIES	VACANT LAND RECLAMATION STRATEGIES IMPORTANT, JUST AS IN DETROIT	REAL ESTATE DEVELOPMENT IS KEY TO CREATE CDC STABILITY, CONNECTION TO RESIDENTS, LAND CONTROL	"MICRO-NEIGHBORHOOD STRATEGIES"	STRONG FOCUS ON COMMERCIAL CORRIDOR

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